



HIGHER PAY: THE CRITICAL KEY TO SOLVING AVIATION'S TECHNICIAN CRISIS

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The aviation industry faces an unprecedented workforce crisis that threatens to ground flights and disrupt the post-pandemic recovery. With projections showing a [shortage](#) of up to 48,000 aircraft maintenance workers by 2027—representing a 27% shortfall—the solution is becoming increasingly clear: the industry must dramatically increase compensation for aviation maintenance technicians (AMTs) to attract and retain the skilled workforce it desperately needs.

The numbers don't lie: a crisis in motion

The statistics paint a stark picture of an industry in crisis. According to research from OliverWyman.com, North America is already experiencing a shortfall of 12,000 to 18,000 aviation maintenance workers in 2023, with the gap widening each year. The Aviation Technician Education Council (ATEC) reports that enrollment in aviation maintenance technical schools is growing at only 2% annually, while the industry needs at least 20% more technicians to meet projected demand.

The demographic reality is equally sobering. The average age of aviation mechanics is 51, with more than a quarter over 64 years old. By 2031, two out of every five current mechanics—over 90,000 in total—will reach retirement age. Meanwhile, the percentage of technicians aged 18 to 30 remains in the single digits, creating a generational gap that threatens the industry's future.

The financial imperative: pay as the ultimate bellwether

Industry experts have long recognized that wages serve as the ultimate indicator of a true labor shortage. As one aviation maintenance publication noted in 2017, "If wages remain stagnant, then there is no shortage." The good news is that wages are finally rising, confirming what many have suspected: the shortage is real and immediate action is required.

Aviation technician salaries have increased approximately 23% from 2019 to 2023, jumping from an average of \$73,050 to \$89,822. According to the U.S. Bureau of Labor Statistics, the median salary for an AMT reached over \$65,000 in 2021, with some states like Connecticut seeing figures above \$83,000. While this represents progress, many experts argue these increases aren't sufficient to address the scale of the shortage.

Why Higher Pay is Essential

Competing with other industries

Aviation maintenance technicians possess highly specialized skills that are increasingly valuable across multiple industries. As technology advances, these professionals can command competitive salaries in automotive, manufacturing, and other sectors that often offer better working conditions, more predictable schedules, and comparable or superior compensation packages.

Addressing generational preferences

Generation Z workers, who represent the future of the workforce, have different expectations than their predecessors. They prioritize work-life balance, competitive compensation, and career advancement opportunities. The current aviation maintenance environment—often involving shift work, outdoor conditions, and physically demanding tasks—must be offset by compensation that reflects the skill level and importance of the work.

Overcoming societal bias

Decades of societal pressure favoring four-year college degrees over technical careers have created a stigma around "blue-collar" jobs. Higher pay serves as a powerful counter-narrative, demonstrating that aviation maintenance offers a financially rewarding career path that can rival or exceed many traditional college-track professions.

The business case for investment

Airlines and MRO providers increasingly recognize that paying higher wages upfront makes financial sense. The current shortage is already forcing companies to offer sign-on bonuses, pay moving expenses, and compete aggressively for limited talent. Some airlines are even subsidizing AMT education—typically costing around \$12,000—in exchange for employment commitments.

This proactive approach benefits all parties. Students graduate with reduced debt, airlines secure committed employees, and the industry builds a more sustainable pipeline. As one industry expert noted, "Airlines can put what was the sign-on bonus toward tuition," creating a more efficient

allocation of resources.

Success stories and market responses

The market is already responding to increased compensation. Organizations like the Aviation Institute of Maintenance report that employers are "lined up to hire" their graduates, who start at \$55,000-\$60,000 annually and are "on a path to a six-figure career." This attractive proposition is beginning to draw interest from prospective students who might otherwise pursue traditional college paths (check out aviationmechanicschool.org for similar schools).

Major airlines including American, Piedmont, and Allegiant are taking aggressive steps to secure talent through educational partnerships and enhanced compensation packages. These initiatives demonstrate that forward-thinking companies understand the investment required to maintain operational capacity.

The multiplier effect

Higher pay doesn't just attract new workers—it also helps retain experienced technicians who might otherwise retire early or transition to other industries. During the [COVID-19](#) pandemic, many airlines offered early retirement packages that accelerated the exodus of experienced workers. Competitive compensation packages, including flexible work arrangements and consulting opportunities, can help retain this institutional knowledge while new workers are trained.

Regional opportunities and economic impact

The technician shortage creates unique opportunities for regional economic development. States like Pennsylvania are capitalizing on this demand by creating aviation-centered training facilities and educational programs. With nearly 304,500 jobs linked to Pennsylvania's airport system alone, the economic impact of addressing the technician shortage extends far beyond the aviation industry.

Looking forward: a sustainable solution

While higher pay is essential, it must be part of a comprehensive strategy that includes modernized training programs, early career outreach, and improved working conditions. The FAA's recent revision of [Part 147](#) regulations, the first major update in nearly 50 years, will help align training with current industry standards and potentially reduce training time.

Technology also plays a crucial role. As diagnostic equipment becomes more sophisticated and user-friendly, the complexity barrier that deters some potential workers may be reduced, allowing the industry to tap into a broader talent pool.

Conclusion

The aviation maintenance technician shortage represents both a crisis and an opportunity. While the industry faces legitimate challenges in attracting and retaining skilled workers, the solution is within reach. By committing to substantial pay increases that reflect the critical importance of aviation maintenance work, the industry can begin to close the talent gap and ensure the safe, reliable air transportation that the global economy depends on.

The question isn't whether the industry can afford to pay aviation maintenance technicians more—it's whether it can afford not to. With flights at risk and economic recovery hanging in the balance, higher compensation isn't just an investment in workers; it's an investment in the future of

aviation itself.

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